Faculty of Economics and Management, University of Bialystok

Stationary Studies Management

Academic Year 2017/2018

Course: Strategic management	ECTS Points: 6	
Course Code:		
Language: English		
Course description: educational content – elective, optional course		
Lecturer: Dr Marek Kruk		
	Number of hours: 30	
Semester: winter/summer	Lecture: 30	
	Classes: 30	
Courses to be completed before enrollment to the course:		
Basic course of Management		

Substantive content

Substantive content	
Lectures	Number
	of Hours
Strategic Management Inputs	6
The External Environment: Opportunities, Threats, Industry Competition, and	
Competitor Analysis	
The Internal Organization: Resources, Capabilities, Core Competencies, and	
Competitive Advantages	
Vision and Mission	
Strategy Formulation	8
Business-Level Strategy: Cost Leadership Strategy, Differentiation Strategy,	
Focus Strategies Competitive Rivalry and Competitive Dynamics	
Strategy Implementation	6
Corporate Governance	
Organizational Structure and Controls	
Strategic Entrepreneurship	
Strategic Management in Practice	10
Case studies and students projects presentation	

Aim of the course:

The ultimate aim of the course is to develop students as future managers who will add value by 'strategically managing' the organisation's resources and capabilities. Students will be introduced to strategic management in both a conceptual and practical way. This will involve critical discussion and use of a range of cases, thus putting strategy into practice in relation to the functional areas of marketing, operations, finance and human resources.

Teaching methods:

Lecture with class discussion and students presentations, also case studies

Literature:

- 1. Fred R. David, Forest R. David, *Strategic management concepts*, Pearson Education, Boston 2015
- 2. Anthony E. Henry, *Understanding strategic management*, Oxford University Press, Oxford, New York 2011
- 3. Michael A. Hitt, R. Duane Ireland, Robert E. Hoskisson, *Strategic Management. Competitiveness & Globalization*, South-Western Cengage Learning, Mason 2011

Forms and conditions of credit:

Final group project